

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
ACADEMIC AFFAIRS COMMITTEE MEETING MINUTES  
AUGUST 10, 2010**

Committee Co- Chair Dorothy Horrell brought the meeting to order at 2:55 p.m. Other Committee members attending were John Ikard, Co-Chair, Mary Lou Makepeace and Scott Johnson.

Chair Ikard asked President Becky Takeda-Tinker to provide an overview of the new Information Technology degree that CSU-Global is seeking to offer. Following her presentation, a motion to accept the new degree program was moved and unanimously approved. The discussion regarding the offering of a Master's in Business Administration was tabled for a later date.

The Academic Affairs Committee meeting was adjourned at 2:59 p.m.

**SYNOPSIS (NOT MINUTES)**  
**ACADEMIC AFFAIRS COMMITTEE MEETING**  
**SEPTEMBER 14, 2010**

1. CSU-Global – MBA Program – discussion relative to brand, internal competition and ultimately, role of Global.

Following discussion, the Committee asked Chancellor Blake to work with the various interested parties and come back to the Committee (either in November or January) with a recommendation on the proposed CSU Global MBA Program. The Committee also requested a financial analysis of the impact for Global should they not be able to offer an MBA Program.

2. Dr. Miranda explained the intricacies of the Differential Tuition model in place at CSU and shared the discussion going on relative to potential tuition strategies under consideration.
3. Joe Blake presented a job description for the Academic Affairs Officer and recommended he be allowed to proceed in hiring a part-time staff member for this role, consistent with the recommendation of Buzz Shaw. The Committee supported this and directed the Chancellor to present his recommendation to the full Board at the October meeting.
4. Reconciliation of “Schedule K” Academic Affairs schedule with Finance Committee’s schedule. Rick Miranda distributed a revised draft calendar, updated from the one discussed at the August 8 meeting of the Academic Affairs Committee. Rick and Frank Pierz will discuss the changes and make adjustments consistent with Board policy and practice prior to the October Board meeting.
5. Dr Miranda presented a number of recommended approval actions for the October Board meeting to be sanctioned by the Academic Affairs Committee. Following discussion all were recommended for submission to the Board with the provision that the word “approve” in the Report on Institutional Academic Program Reviews be changed to “accept”.
6. Provosts are encouraged to suggest education/orientation topics for upcoming Committee meetings. The goal would be to spend about 30 minutes at each meeting on a significant topic that would help the Committee have a deeper background and context for its work. For the November meeting, it was agreed that the topic will be Program Reviews. It was suggested that Faculty Work Load be discussed at a future meeting.

The Executive Secretary will send out notice of the scheduled meetings through June, 2011.

Reminded all submissions for discussion at the meeting as well as reports, etc. should be available for distribution prior to the meeting.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
AUDIT COMMITTEE MEETING MINUTES  
AUGUST 10, 2010**

Committee Vice-Chair Bonifacio Cosyleon brought the meeting to order at 4:26 p.m. The other Committee member present was Mary Lou Makepeace, and staff present was Allison Horn and Lynn Johnson.

Vice-Chair Cosyleon asked Allison to open the meeting with her status update on the current audit process and introduction of a pre-audit letter from the Audit Manager from BKD. She then reviewed the current audit schedule, omitting the details of the facilities audit as this audit was reviewed in detail at the last meeting. The audit that has been completed since the previous meeting is the telecommunications audit. The issues in that department concerned appropriate documentation for opting out of the University's contract with Sprint, ensuring that the administrative fee charged to departments is in line with the actual costs associated with administering the program; updating the Mobile Communications Program Policy for current practices; and investigating some non-business related charges incurred by the Athletics department (including reimbursement where appropriate).

Ms. Horn next described the ongoing project to improve the process for tracking audit recommendations. Currently, recommendations will show as "open" until the six-month follow-up, even if action has been completed before the follow-up is initiated by Internal Audit. This current system may make it difficult for the Committee to assess progress in these areas.

Ms. Horn then introduced Lynn Johnson, CFO of Colorado State University to explain that the University was part of an audit by the State Auditor's Office regarding student fees. A short discussion of the audit procedures for procurement cards followed and Ms. Johnson indicated that this activity is audited regularly and frequently due to the risk inherent in the process.

Time was given for questions of Ms. Horn and Ms. Johnson and there being none, the Vice-Chair adjourned.

The Committee was adjourned at 4:40 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
FINANCE COMMITTEE MEETING MINUTES  
AUGUST 10, 2010**

The meeting was brought to order at 2:59 p.m. Committee members present were Chair Joseph Zimlich and Vice-Chair John Ikard and Board members Pat McConathy, Dorothy Horrell, Mary Lou Makepeace, Scott Johnson, Bonifacio Cosyleon. Staff present were Richard Schweigert and other administration was represented by Presidents Tony Frank and Joe Garcia.

Rich Schweigert opened with an overview of the upcoming budget cycle and the impact the loss of Federal Stimulus money will have on the CSU System and the various strategies contemplated to absorb that loss of Stimulus funds.

President Frank made specific comments regarding reserve funds, the balance of raising tuition and cutting expenses and to what extent doing either or both begins to negatively affect the university, and asked for feedback from the Board to weigh in on the various strategies presented to handle the impending budget challenges. He also previewed plans in the primary stages of tuition simplification and/or differential tuition plans and asked that the Academic Affairs and Finance Committees weigh in on these proposals in upcoming meetings.

This was followed by remarks by President Joe Garcia as to CSU-Pueblo's upcoming year strategy for absorbing funding cuts and then an opportunity given for questions.

Schweigert then moved on to the topic of Senate Bill 003, the Flexibility in Higher Education act which was recently signed into law and outlined the financial and other implications that the passage of this legislation would have on the university, particularly new flexibility and discretion in how financial aid is awarded.

Schweigert then discussed the two resolutions that the Finance Committee should comment to the full board, those being opting out of the State fiscal rules and the so-called P-card system. It was moved and seconded that these proposed changes based on the new legislation be brought to the Board for review and discussion. The motion was unanimously passed.

The next agenda item that Schweigert reviewed was the financial statements and comparison between fiscal year 2009 and 2010 and then a review of Schedule K, or items due to the Board from various committees. Schweigert then turned the remaining agenda

item over to President Becky Takeda-Tinker to discuss as it pertained to the CSU-Global Campus.

President Takeda-Tinker introduced Augustus Skinner, who spoke to inquiries put forward by Governor Zimlich regarding the proper recording of various funding sources for the university and where those funding sources would be listed vis-à-vis the Annual Report.

The next item was turned back over to Schweigert, who added to his distributed report the bullet point that CSU had retained its Moody & Standards rating with a stable outlook while many other institutions were downgraded, and also reported on the bond sale that took place. Schweigert then asked approval of a plan whereby a staff vacancy was not filled but instead additional benefits inured to the remaining staff in an effort to offset the lack of salary increases, including transportation and parking benefits. There was a brief discussion as to the fact that this time of employee benefits system while salary increases are frozen may be something other campuses would be working on, as well, in an attempt to maintain employee satisfaction.

Whereupon, the committee was adjourned at 4:25 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
REAL ESTATE/FACILITIES COMMITTEE MEETING MINUTES  
AUGUST 10, 2010**

The meeting was brought to order at 4:40 p.m. Chair Ed Haselden was not present and Governor Bonifacio Cosyleon, conducted the meeting. Governors Mary Lou Makepeace, Dorothy Horrell, Joe Zimlich, Scott Johnson, Pat McConathy and staff Stu MacMillan were present, with the meeting audio starting at the end of a presentation on the proposed installation of solar panels. Stuart MacMillan introduced Mr. Barber, who discussed the acquisition of new property and the hiring of an architect in the design and marketing of the development of this new location. He discussed the general outline of how they proposed to lay the space out, in a linear park fashion with commercial and research building infrastructure along the edges of the property. Themes for the property as well as zoning and legal issues were discussed as well as whether the buildings would consist of green construction. It was ultimately determined that the construct and the nature of the buildings would be dependent upon the users and the market for this space.

The Committee was adjourned at 5:35 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
BOARD OF GOVERNORS MEETING MINUTES  
AUGUST 11, 2010**

Chair Patrick McConathy brought the meeting to order at 9:06 a.m.

Board members present were Chairman Patrick McConathy, Bonifacio Cosyleon, Joseph Zimlich, Dorothy Horrell, Mary Lou Makepeace, John Ikard, Scott Johnson and Tom Farley (by phone). Frank T. Pierz was present as assigned staff. Also present were Chancellor Blake, CSU-Pueblo President Joe Garcia, CSU-Fort Collins President Tony Frank, CSU-Global President Becky Takeda-Tinker, CFO Richard Schweigert, General Counsel Mike Nosler, CSU-Fort Collins Faculty Representative Dan Turk, CSU-Pueblo Faculty Representative Rick Huff, CSU-Fort Collins Student Representative Cooper Anderson, and CSU-Pueblo Student Representative Steve Titus. Board member Ed Haselden was not present.

The Chair opened the meeting by asking if there were any Public Comments. He welcomed a group of CSU-Pueblo students who were there to speak regarding the recent termination of faculty member, Steve Jans. The Public Comment session was closed and President Garcia noted that he would continue to meet with students regarding that incident.

The Board then moved to the Board Chair's Agenda where Chair McConathy gave an update regarding the hiring of the search firm for a new Board Executive Secretary. He then read Frank T. Pierz's letter stating he would retire on October 31, 2010 to the Board into the record. The Chair said thanks to Frank for the phenomenal amount of work and effort.

Remarks were made on the success of the Board Retreat held in June. The Chair highlighted a report of 12-month accomplishments compiled by Dr. Portch and then set out the next 12-months' high-level goals, beginning with a Board self-assessment. The Chair went around the room to ask all in attendance to remark on or add to the foci planned for the coming year.

The Board then moved to go into **Executive Session**.

The meeting reconvened in **Public Session**, where the first item was the Consent Agenda. After a request for corrections to the minutes from Governor Horrell and Faculty Representative Huff, the Consent Agenda was moved and approved for the following items:

Colorado State University System

- Approval of July 2010 Academic Affairs Committee Meeting Minutes
- Approval of June 2010 Audit Committee Meeting Minutes
- Approval of June 2010 Finance Committee Meeting Minutes
- Approval of June 2010 Board of Governors Meeting Minutes
- Approval of June/July 2010 Executive Committee Meeting Minutes

CSU-Fort Collins:

- Nondelegable Personnel Actions
- CSU: Emeritus Rank Designations
- Report: Post-Tenure Review and Results of Faculty Activity
- Appointment of Vice President for External Relations
- Appointment of Vice President for Diversity

CSU-Pueblo

- Program Review Schedule
- Report on Annual Faculty Performance, Promotions and Post Tenure Review

Next on the Agenda were Student and Faculty Representative reports.

CSU-Fort Collins Student Representative Cooper Anderson started with highlights of RamRide one of ASCSU's most visible and successful programs that provides a safe, non-judgmental ride home for students. He also discussed how ASCSU is looking over student fees in three areas, which include: The Student Fee Review Board (SFRB), The Student Funding Board (SFB), and the ASCSU Senate Student Fees and Viewpoint. Next Cooper discussed Community Affairs with the importance of getting students registered and increasing student turnout in both elections. Also he presented information about academics, marketing and legislative affairs. The lighting of the "A" with a lit structure around the outline of the Aggie "A" based off the School of Mines mountainside "M".

CSU-Pueblo Student Representative Steve Titus highlighted the current issue of technology in that a vote of no confidence is currently on record regarding the technology infrastructure at the Pueblo Campus and reiterated the urgent need to correct the technology deficit there. He also spoke about semi-monthly payroll and that students only receive one weeks pay period in eight weeks. Other items discussed were course and programs fees, the remodel/construction of the Occhiato Center, and the Fall concert. Steve also reported the upcoming visit of the Vietnam Memorial replica.

CSU-Fort Collins Faculty Representative Dan Turk spoke of the Academic Affairs Committee addressing and the Board approving all the faculty manual changes at the June retreat.

CSU-Pueblo Faculty Representative Rick Huff said the faculty does not meet during the summer but did hold an emergency meeting of the Senate, Executive Committee, with discussions about the -- President Garcia's situation. Rick spoke of the excitement of CSU-Pueblo's continued growth, the newly remodeled library, new dormitories and the new

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articulation agreement. He said the faculty has concerns regarding student achievement, whether students are meeting academic requirements and the process of admitting them with the expectation that they are going to do something to help them and their ability to help them, retain them.

Chairman McConathy asked Chancellor Blake to present the Chancellor's Report. Chancellor Blake read into the record a motion to allow President Garcia to take annual and unpaid administrative leave while he pursues alternate public service opportunities and the rules that govern that leave and the use of CSU assets or facilities while engaged in any political activity. President Garcia thanked the Board for their support and for the momentum that had been created up to this point, and hoped that this would continue in his absence. The other administrative leadership was asked to make comments to address how to ensure continuity in the overall university system with the absence of President Garcia.

Some slight modifications were made to the motion, regarding the use of personal time and annual leave for conducting political business. It was moved, seconded and unanimously approved.

Another motion was made regarding alternative compensation for the services of President Frank as he fills in for President Garcia during his leave. This motion was amended, seconded, and unanimously approved.

Chancellor Blake then continued on with his report in which he invited discussion on the Kenneth "Buzz" Shaw's report, distributed to the Board this past May. One recommendation in the report was for an Academic Affairs Officer. The Chancellor recommended that the discussion be referred to the Academic Affairs Committee, which Governor Ikard accepted. The Chancellor then discussed the reporting requirements regarding the stretch goals and Strategic Plan, and he sought approval to bring this issue back to the October meeting with an update on the four goals and objectives and progress on the stretch goals. He also discussed the more widespread distribution of the updated branding and concluded his report.

Governor Horrell inquired about the process of the Higher Education Strategic Planning Group and the Chancellor gave the schedule outline and the remaining items and ideas that remained before a final report could be completed. The Chair asked that the Board be kept informed on all progress reports and Steve Titus made recommendations as to consistency in terminology and contact information.

Russ Meyer, CSU System Academic Officer was then called upon to give the CSU System Report about the Grade Distribution Report. A question regarding the higher GPA in the CSU-Global System was addressed by Becky Takeda-Tinker in which it was noted that adult learners tends to achieve greater academic performance and assured the Board that there is a rigorous, specific, and well-defined grading rubric for this program.

Following a brief recess, CSU-Pueblo President Garcia was called upon for his report. He gave a preview of the upcoming campus opening with ribbon-cutting ceremonies for the two new residence halls and the occupancy statistics as well as articulation agreements recently acknowledged in a ceremony attended by the Governor which will make transfers between two-year and four-year colleges more seamless. The Chair of the Engineering Department was just honored with a national award. President Garcia reported a higher-than-expected turnout to the new Academic Boot Camp program, and concluded his report.

CSU-Fort Collins President Frank was then asked to present his report and he highlighted the recent promotion and tenure of key faculty members over the past year and he distributed some inserts highlighting local media coverage of Colorado universities in the newspaper press of late. President Frank was asked about the recent hiring of a Vice President for Diversity and the forward-looking plan for recruiting a more diverse base of students was discussed.

CSU-Global President Becky Takeda-Tinker then gave her report and discussed the class schedule and enrollment in the Global Campus. They are looking for new students and driving student enrollment. She also announced upcoming luncheons and meetings to introduce some of the Board Members to the site as part of the effort to become accredited, and Global will be hosting their first graduation ceremony of over 120 graduates at the Performing Arts Center in Denver.

The next item was Committee Reports. The Executive Committee report related solely to the Board Executive Secretary search. Governor Makepeace was called to report on the Evaluation Committee in which she asked for approval by the Board to adopt the two recommended evaluation procedures, one for appointees to the Board of Governors and the other for the evaluation of the Presidents, which was unanimously approved. She also called upon the faculty and student representatives to meet with the Board in October to continue with the evaluation process.

The Academic Affairs Committee report given by Governor Zimlich reported the approval of the new degree Bachelor of Science in Information Technology approved by the committee, which was moved and unanimously approved. Governor Horrell asked that the Board approve the report related to the faculty workload that was given to the Academic Affairs Committee in compliance with the Board's request on the process of the reaching goals, and this was unanimously approved.

The Finance Committee report by Governor Zimlich covered the 2012 budget assumptions and new requirements under Senate Bill 003. Schedule K questions are to be directed to Executive Secretary Frank T. Pierz and brought to the October meeting for further evaluation. The system's credit rating improved and the bond sale had been completed.

Next Governor Zimlich moved for the resolution Adoption of the Colorado State University System Fiscal Procedures and Determination of Fiscal Adequacy of said

Procedures and Exempting the Colorado State University System and Institutions from Various Statutory Requirements which would exempt CSU from the financial statutory requirements now allowed since the adoption of Senate Bill 003. The motion was moved and approved, as was the motion relating to the resolution of Establishment of Procurement Card Program (P-Card).

The Audit Committee report was presented by Governor Cosyleon and stated that Allison Horn gave her report the day before and had addressed any questions that were raised.

Governor Zimlich reported that the Real Estate Committee met to discuss acquisitions of properties, the solar project and the I-25 Prospect Business Park project. There were no action items out of real estate for consideration.

There were no institutional discussion items, and therefore a motion was made and approved to adjourn the meeting.

Whereupon, the Board meeting was adjourned at 12:45 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
SPECIAL BOARD OF GOVERNORS MEETING MINUTES  
SEPTEMBER 9, 2010**

Chair Pat McConathy brought the Special Board meeting to order at 11:10 a.m. Governors attending were Mary Lou Makepeace, Dorothy Horrell, Scott Johnson, Joe Zimlich, and John Ikard. Student representatives present were Steven Titus CSU-Pueblo and Cooper Anderson CSU-Fort Collins. CSU-Fort Collins Faculty Representative Dan Turk. New Board appointee Don Elliman and CSU-Pueblo Faculty representative Jennifer Mullen were present as well as Chancellor Joe Blake, Presidents Joe Garcia, Tony Frank, and Becky Takeda-Tinker, Executive Secretary Frank T. Pierz, General Counsel Mike Nosler, and CFO Rich Schweigert.

The chair opened the meeting by acknowledging the passing of Governor Tom Farley and expressing the Board's shared condolences. The next matter of business was to appoint a replacement for Governor Farley, and the Chair announced the selection had been made of the head of Economic Development for Governor Ritter, Don Elliman. A new faculty representative from Pueblo also joined the Board, Jennifer Mullen. A motion was made and unanimously approved to accept these two new nominees to the Board. Don Elliman joined the meeting and General Counsel swore the two new members in. The Chair appointed Governor Elliman to the Finance Committee. A recommendation to appoint Scott Johnson as Chair of the Audit Committee was made and approved unanimously.

Chancellor Blake presented his report of activities with the Colorado Commission on Higher Education regarding recommendations to the State for upcoming budget cuts, in an attempt to avoid additional funding cuts to Colorado higher education. After a divided vote, the resolution from the CCHE to the Joint Budget Committee was to reduce the overall funding cuts to higher education.

The next item on the agenda to be addressed by Chancellor Blake was the upcoming site visit to CSU-Global by HLC for initial accreditation. All Board members were asked to attempt to attend a luncheon with the site visit team on October 4th. The Chancellor noted that CSU-Global celebrated its second anniversary of student admissions in September and relayed some discussions about having an outside organization handle the back office operations of CSU-Global in the future. President Becky Takeda-Tinker talked about the need for the Board to express to the HLC representatives their support for CSU-Global in order to assist in the accreditation process.

Chair Pat McConathy suggested that the next Board Meeting be held at the CSU-Global campus. It was agreed unanimously that the December 7-8 Board of Governors meeting would be held at the CSU-Global campus.

The Chancellor finished the meeting with two informational items, one being an article in the *Pueblo Chieftain* regarding the positive economic impact of CSU-Pueblo on the City of Pueblo and surrounding area, and the other being media coverage of the opposition to Amendments 60, 61 and 101, being led by Coloradans for Responsible Reform, and indicated that David Hill in that group would be starting radio and television ads and polling to determine the status of the impending votes on those amendments.

President Frank was then called upon for campus updates. He gave a breakdown of the incoming class composition to CSU this fall, the largest incoming class to this point with the highest level of diversity and a high number of first-generation college attendees. He concluded his report by thanking President Garcia for making the transition of him and Chancellor Blake down to the Pueblo campus a smooth and pleasant one. He then asked the Board to approve the appointment of Dr. Ron Sega as the Vice President for Energy and the Environment. A motion was made and the appointment was unanimously approved.

President Garcia then gave a similar breakdown for the entering students at the Pueblo campus. Of note is that the number of students living on campus is approaching 1,000, which has more than doubled over the past three years. For the third straight year, the incoming freshman class exceeds 1,000 students, and this class is also 43 percent students of color.

President Becky Takeda-Tinker also reported that there is a Memorandum of Understanding between Pueblo and Global to develop a program in which students begin their first two years on-campus and complete their degree online through Global.

The Board then moved into Executive Session.

The Board then moved into the Public Session. Governor Makepeace reported on the status of the evaluation process and procedures, and bonus recommendations for the Presidents of CSU-Fort Collins and CSU-Pueblo. A motion was made on the evaluation process and procedures was unanimously approved. A motion was made to approve the bonus recommendations for the Presidents were unanimously approved.

Following this the Board meeting was adjourned at 2:37 p.m.