

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM**

**MINUTES OF THE EXECUTIVE COMMITTEE MEETING  
= May 6, 2008**

**CALL TO ORDER**

The meeting was called to order at 9:30 a.m. Board members attending were Doug Jones, Board Chair; Ed Haselden, Treasurer; and Pat Grant. Committee members Diane Evans and Joe Blake were excused.

Mr. Haselden moved to go into Executive Session and Mr. Grant seconded the Motion, which was unanimously approved.

The meeting reconvened in regular session.

**ADJOURN**

The meeting adjourned.

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**MINUTES OF THE EVALUATION COMMITTEE MEETING  
= May 6, 2008**

**CALL TO ORDER**

Chairman Ed Haselden called the meeting to order at 11:10 a.m. Board members attending were Bonifacio Coseyleon; Doug Jones, Board Chair; Tom Farley; Ed Haselden, Treasurer; Pat Grant; Pat McConathy; Tim Gallagher; Katie Gleeson; and Eric Kartchner. Board members excused were Joe Blake, Diane Evans, Marguerite Salazar and Erica Contreras. Chancellor Larry E. Penley attended.

Mr. Jones moved to go into Executive Session and Mr. Coseyleon seconded the Motion, which was unanimously approved.

**ADJOURN**

The meeting adjourned at 12:15 p.m.

**BOARD OF GOVERNORS OF THE  
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**MINUTES OF THE AUDIT COMMITTEE MEETING  
= May 6, 2008**

**CALL TO ORDER**

Acting Chair Pat Grant called the meeting order at 2:00 p.m. Committee members attending were Bonifacio Cosyleon, Pat Grant and, pursuant to the Board By-laws, Doug Jones, Board Chair. Board member Thomas Farley also attended. Committee Chair Diane Evans and member Marguerite Salazar were excused. Staff in attendance were Chancellor Penley, Allison Horn, Laurence Pendleton, Russ Meyer, Joanne Ballard, Dr. Tony Frank and President Joe Garcia.

**STATUS OF FY 07-08 AUDIT PLAN**

Ms. Horn stated that the report presented is the newest format and, at Ms. Evans request, contains a section stating the purpose of an audit. The issues perceived to be high risk are highlighted. Audits of the Colleges of Natural Science and Business are completed. There were eight recommendations in the College of Natural Science and none of them represented a significant deficiency in internal controls and the Dean concurred and felt the audit helpful. The College of Business audit had four recommendations including one to ensure, as a standard procedure, MBA Program MOUs were fully executed. The other recommendations did not represent significant weaknesses in internal controls. Responses to the audit for CSU-Pueblo's Continuing Education Program are due May 12<sup>th</sup> and a report will be issued. An audit on student information systems at CSU-Ft. Collins is pending. There is an audit of the Center for Environmental Management of Military Lands to ensure compliance with Human Resource and Financial policies and procedures as the CSU personnel employed by the Center are deployed nationally and internationally. The Microbiology, Immunology and Pathology follow-up audit will be issued soon. There will not be a report on Veterinarian System Development Department since the Information and Technology auditor is sitting on the committee for the purpose of advising on internal controls. It is customary for an auditor to sit on a committee to offer advice on internal controls, and not to formulate policy or establish procedures. A review of procedures to ensure the security of records is standard element in all audits.

Ms. Horn said charges have been filed in the Special Review Audit and \$30,300 restitution has been paid. Probation was adjudicated.

**AUDIT PROCEDURES FOR EXTENSION; PROCEDURES FOR SPECIAL AUDITS**

Ms. Horn submitted proposed policies and procedures for external agency and special audits to Chancellor Penley for review and consideration. Special audits are requested when necessary. Extension Agency audits would be included in risk assessments and assessed based on an elevated, institutional wide risk. Historically, there have been random "education audits" of the Extension offices conducted by retired auditors. The Extension and Forest Agencies found these non-priority audits useful. To standardize Extension audits, Ms. Horn proposes to meet with the Extension Director annually and determine the need for audits and, with concurrence of the Chancellor and Board,

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assemble resources required. These additional procedures are necessary to ensure audits proceed through the Office of Internal Auditing.

Prioritization of audits is based on eleven factors and input from the Chancellor, management, the audit office, and consideration of federal implications, past experiences and public perception. Ms. Horn advises the Board of sensitive, priority audits.

**STATUS OF FOLLOW-UP TO OPEN AUDIT RECOMMENDATIONS**

The most pressing open audit recommendations concern audits of Official Functions, ACARD Compliance and the Department of Microbiology, Immunology & Pathology. Official Function recommendations were delayed due to staffing changes and are being implemented. ACARD, the institutional purchasing credit card, compliance has been guided by department level policies and procedures and the differing levels of repetitive controls have caused confusion. The purchasing department is standardizing purchase procedures which will alleviate the confusion. Only policy and procedure recommendations remain open on federal audits.

**DISCUSSION OF AUDIT COMMITTEE ROLE**

External auditors historically meet with the Committee, and Ms. Horn will facilitate that meeting in 2008. Discussion of the Audit Committee Mission was deferred to a future meeting.

**News and Trends**

Ms. Horn attended the Association of University Auditors and learned numerous things.

- **Report formats current report format**

Committee members felt current report formats were outstanding. A one page Executive Summary and information regarding the projected dates for completed implementation would be helpful.

- **Audit Committee mission**

This topic was deferred to a later meeting.

**ADJOURN**

The meeting adjourned at 9:00 a.m.

**BOARD OF GOVERNORS OF THE  
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**MINUTES OF THE FINANCE COMMITTEE MEETING  
= May 6, 2008**

**CALL TO ORDER**

Committee Chair Joe Blake called the meeting order at 4:50 p.m. Committee members attending were Pat Grant, Tom Farley and Pat McConathy. Board members attending were Bonifacio Cosyleon, Doug Jones and Katie Gleeson. Staff members attending were Chancellor Penley, Rich Schweigert, Dr. Tony Frank, President Joe Garcia, Bob Osika, Allison Horn, Russ Meyer, Joanne Ballard, Laurence Pendleton and Judy Schmidt.

**UPDATE ON BOND FINANCING PROJECTS AND INVESTMENT BILL**

Mr. Osika said the financial and bond markets were less volatile plans were being prepared to sell bonds. The plan will be presented in June for sale in June with closing early in July. This schedule conforms to housing construction at CSU-Pueblo. Interest rates are not the most advantageous but will provide lower debt service on bonds than earlier in the year. If the market conditions change, approval prior to the June meeting will be made. Three underwriting firms and advisors are consulting with the CSU-System (CSUS) including Citigroup and Lehman Brothers.

Mr. Schweigert presented Plan of Action implementing the Investment Authorization Legislation allowing CSUS to create its own treasury. Mr. Osika said the Plan addresses legislative mandates and investment protocols. The legislation will be effective in August/September and implementation will take 6 to 9 months. An Investment Advisory Committee will be appointed and include at least one and maybe additional board members. Protocols and policies and procedures for money movement and management will be submitted for Board approval. Approximately \$300-350M is available for investment. Advice will be sought from the CSUF Investment Advisor until one is hired to advise the Committee on a portfolio and on market conditions. Statutory and Constitutional restrictions will determine what CSUF resources maybe used for some investments. Numerous elements need to be addressed including withdrawal of funds from the State Treasury and investment and cash flow schedules.

**GENERAL CONTRACT SIGNING DELEGATION: CSU-Global Campus and CSU-System**

Mr. Schweigert said this recommendation would delegate CSUS System and CSU-Global Campus contract signing authority to him. Signatory delegation was recommended by the Committee and legal counsel and is a standard operating procedure on the campuses as it clarifies signatory authority. There are multiple signators to all contracts.

Mr. Jones moved to present this Action Item to the Board for approval and Mr. Grant seconded the motion which was unanimously approved.

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**BUDGET UPDATE**

**Operating**

CSUS has \$31.5M new revenue for fiscal year 2009, an increase of \$13M General Fund revenue. \$1M of the money is legislatively dedicated to Veterinary Medicine. Governor Ritter capped tuition increases at 9.5% for undergraduate resident students. He did not cap non-resident graduate tuition increases. Budgets for each campus will be presented for approval at the June meeting.

**Capital Development**

The legislature approved \$300M in projects.

Chancellor Penley, Mr. Schweigert and staff were complimented on successes achieved during the Legislative Session.

**Q3 FINANCIAL REPORT AND UPDATE**

The System and campuses are on-budget. All but one of the variances is small. The large variance is due to timing issues related to debt payments on capital expense. Revenue is being received as projected. A balance sheet for CSU-Global campus has been added.

**CSU-PUEBLO HOUSING FINANCE UPDATE**

A development team has been hired and there is pre-development contract for architectural drawings, market demand analysis, soil analysis, etc. Financing has been obtained. The CSU-Pueblo Foundation will own the facility and hold the bonds. The Colorado Educational Cultural Facility authority will hold the bonds and Wells Fargo is trustee. Designs will be done by end of May and financing by end of June and construction will begin in early July. Recent market analysis confirmed demand for 528 beds. There will be 250 beds available in Phase I, building 250. Housing is critical to the growth of CSU-Pueblo that President Garcia and his staff are leading. There will be a tour of new facilities at the August meeting.

**ADJOURN**

Mr. Jones moved to adjourn and Mr. Cosyleon seconded the Motion which was unanimously approved. The meeting was adjourned.

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**MINUTES OF THE REAL ESTATE COMMITTEE MEETING  
=**  
**May 6, 2008**

**CALL TO ORDER**

Mr. Haselden called the meeting to order at 3:00 p.m. Committee members attending were Bonifacio Cosyleon and Joe Blake. Board members attending were Doug Jones, Board Chair; Tom Farley, and Pat McConathy. Staff attending were Dr. Tony Frank, Judy Schmidt, Donna Aurand, Joanne Ballard, and Dr. Joe Garcia.

Mr. Jones moved to go into Executive Session and Mr. Haselden seconded the Motion, which was unanimously approved.

The meeting reconvened in regular session.

Mr. McConathy moved and Mr. Cosyleon seconded the Motion to move the items:

- Amended Land/Program Plan: Amend the specific conservation easement parcel to be acquired under the Forest Legacy Conservation Easement Program, replacing the Banded Peak Ranch Parcel with the Catspaw Ranch Parcel; and
- Land: Grant of Non-Exclusive Permanent Bicycle/Pedestrian Trail Easement and Temporary Construction Easement at South Campus to City of Fort Collins [Mason Transportation Corridor Project

to the Board of Governor's Executive Session for consideration. The Motion was unanimously approved.

**ADJOURN**

The meeting adjourned at

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=**  
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**CALL TO ORDER**

Chairman Jones called the meeting to order at 8:00 a.m.

**ATTENDANCE:**

Board Members attending were Doug Jones, Chair; Joe Blake, Vice-Chair; Bonifacio Cosyleon; Diane Evans, Treasurer; Tom Farley; Pat Grant; Ed Haselden, Secretary; Pat McConathy; Erica Contreras; Dr. Tim Gallagher; Katie Gleeson; and Dr. Eric Kartchner. Board member Marguerite Salazar was excused. Staff attending were Chancellor Larry Penley, Allison Horn, Karen Klimczak, Dr. Alan Lamborn, Bob Osika, Frank T. Pierz and Rich Schweigert. Also attending were Joyce Berry; Dr. Russ Meyer; Dr. Tony Frank; President Joe Garcia; Joanne Ballard; Victor Holtorf; Amy Parsons; Brad Bohlander; Judy Schmidt; Kathleen Henry; Frank Spitznogle; Bob Jones; Laurence Pendleton; Donna Aurand; Aaron Levi; Lou Swanson; Peter Dorthout; Carolyn Smith; Nicole Taylor.

**EXECUTIVE SESSION**

Ms. McConathy moved to go into Executive Session and Mr. Blake seconded the Motion, which, was unanimously approved.

**PUBLIC COMMENT**

Mr. Cliff Bettinghouse alleged that Officer Stanley violated State law by profiling, harassing and engaging in biased based policing when he chased a young man. Chief Yarborough has not only condoned but also tolerated violation of the law and the Colorado Peace Officers Standards and Training Manual. Lt. Childress incorrect comments regarding Mr. Bettinghouse's son have mislead public perception about his son. Mr. Bettinghouse supports CSU but has issues with its police. Mr. Jones thanked him for his comments.

**BOARD CHAIR'S REPORT**

Mr. Jones presented the Board of Governor's Excellence in Undergraduate Teaching Award to Darrell G. Fontane, Professor in Civil Engineering at CSU-Ft. Collins.

Mr. Jones, Mr. Blake, Mr. Cosyleon, Ms. Salazar, and Chancellor Penley attended the Association of Governing Board annual meeting and found it insightful and productive. He testified on behalf of Senate Bill08-227, the Board composition Bill, that has passed. A criterion is being developed for the Vice Chancellor position and will be presented to the Board. Board members attended the Governor's reception for higher education governing board members.

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**STUDENT/FACULTY REPORTS**

**CSU-Ft. Collins Student Report**

Ms. Gleeson introduced her successor as President of ASCSU and representative to the Board of Governors, Taylor Smoot. She said students successfully passed SB08-73, textbook affordability legislation. Students are deciding if they will support the Governor's scholarship initiative and the Student Senate will vote on the student fee package. The Ft. Collins City Council will be visiting CSU-Ft. Collins.

**CSU-Pueblo Student Report**

Ms. Contreras introduced her successor as President of the Associated Student Government at CSU-Pueblo, Mr. David Fresquez. She said campus construction projects were progressing very well and the stadium would be ready for the game on September 6<sup>th</sup> against the Oklahoma Panhandle State University. One hundred juniors have met with the coaches. Nicky Damania was named Director of Student Activities.

On behalf of the Board, Mr. Jones thanked Ms. Gleeson and Ms. Contreras for the service as Student Government representatives to the Board of Governors and wished them success for their future pursuits and in the careers.

**CSU-Ft. Collins Faculty Report**

Mr. Gallagher reported that the Faculty Council overwhelmingly approved a Resolution requesting Board approval of Domestic Partnership Benefits for faculty members and administrative professionals. A formal proposal to grant these benefits would be forthcoming. The Offices of General Counsel, Student Affairs, and Registrar met with Faculty Council regarding requested changes to Section I.2 of the Faculty Manual regarding the Family and Educational Privacy Act of 1974, Faculty Council Manual Section I (FERPA).

**CSU-Pueblo Faculty Report**

Mr. Kartchner reported that the faculty is very pleased with President Garcia's work and contributions at CSU-Pueblo, especially the structural and altitudinal changes. A new, computerized student evaluation system is being implemented. There are concerns about the impact CSU-Global Campus will have on CSU-Pueblo and the potential loss of students to the new entity. His successor is Scott Erickson, Associate Professor of Accounting.

Mr. Jones and the Board thanked Mr. Kartchner for his service on the Board and wished him success in his future endeavors.

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**PRESIDENTS' REPORTS**

**CSU-Ft. Collins President Report**

President Penley welcomed the Board to the CSU-Ft. Collins Campus and said that, during their visit to the Academic Village, Board members experienced student excitement about this Board funded project. He thanked Chair Jones, Vice-Chair Blake and Ms. Salazar for attending the announcement regarding the Energy Supercluster. Governor Ritter and Senators Salazar and Allard also attended and their presence demonstrated its importance. The Global Water Research Colloquium met on campus highlighting the importance of water research to the University. He said the University is committed to improving the quality of student experience and participation in the National Survey of Student Engagement. Due to the efforts of Chief Academic Officer Lamborn, the number of students participating in the survey has increased. Kristen Holt is the new Women's Basketball Coach and the Alumni's Spring Green and Gold Celebration is Saturday, May 10<sup>th</sup>.

**CSU-Pueblo President Report**

President Garcia said, in accordance with CSU-Pueblo athletic stretch goals, the Women's Basketball team was in the NCAA Division II tourney, the Men's Golf Team qualified for the NCAA and the Racquetball Team is National Champion for the fifth straight year. He is pleased that non-resident business students and athletes, David Fresquez and Allan Chacon, are new ASG leaders. The football stadium and student recreation center will be completed for a Board to tour at the August meeting at CSU-Pueblo. Dana Perino, a CSU-Pueblo graduate and White House Press Secretary, addressed a standing room only graduation ceremony.

**Enrollment Update**

President Garcia said freshman applications to CSU-Pueblo have increased 151% from last year and there are 118% more resident and 350% more non-resident applications and CSU-Pueblo is 30 students shy of equaling their Fall, 2007, enrollment. Housing applications have increased and they are exploring leased space to house students. These are very good indicators for the university. The impact of tightened credit and student loans on CSU-Pueblo students are being monitored. Non-resident applicants to CSU-Pueblo are from the targeted areas of California, Hawaii, Texas, New Mexico and Illinois and resident student applicants are from El Paso & Jefferson Counties.

Dr. Frank said there was a substantial increase in applications at CSU-Ft. Collins due to the Common Application System. Freshman applications have increased 14%; of this number, non-resident applications have increased 27% or 1,715 applications and resident applications have increased 4.5% or 330 applications. It appears that freshman enrollment will increase 2% or 305 resident and 106 non-resident students generating additional revenue. According to Dr. Frank, the majority of CSU-Ft. Collins students are using certified loan agencies for student loans and the tight credit market has not affected them. They are working with the small number of students who have 3<sup>rd</sup> party loans.

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The Board congratulated both campuses on increased enrollment. Ms. Evans suggested the Board issue a Declaration or Proclamation acknowledging all that have been recognized for their scholastic and service achievements. Board members concurred. Mr. Jones congratulated CSU-Ft. Collins.

**CONSENT AGENDA**

Dr. Frank corrected the CSU-Ft. Collins Promotion and Tenure report to reflect that the recommendation for Antone Benton should grant tenure and promote to Associate Professor.

Mr. Grant moved to approve the Consent Agenda as modified for CSU-Ft. Collins Promotion and Tenure Report and Ms. Evans seconded the Motion, which was unanimously approved.

**Consent Agenda Items approved were:**

Colorado State University System:

- Minutes - March 5, 2008 Audit Committee meeting
- Minutes - March 5, 2008 Finance Committee meeting
- Minutes - March 4, 2008 Real Estate Committee meeting
- Minutes - March 5, 2008 Board of Governors meeting
- Minutes – April 9, 2008 - Vice Chancellor Search Committee meeting

CSU-Ft. Collins:

- Approval of Degree Candidates
- CSU: Promotion and Tenure Report as revised
- CSU: Revisions to Sabbatical Leave for 2008-2009
- CSU: Emeritus Rank Designations
- Nondelegable Personnel Items

CSU-Pueblo

- Recommendation for Advancements in Rank and Tenure
- Approval of Degree Candidates
- Leave Without Pay Recommendation

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**COMMITTEE REPORTS AND ACTION ITEMS**

**Report and Action on items discussed at Executive Session**

Ms. Evans moved to approve the following Acceptance of Gifts and Naming Opportunities for CSU-Ft. Collins and Mr. Cosyleon seconded the Motion, which was unanimously approved.

- CSU-Ft. Collins Naming: Division of Student Affairs
- CSU-Ft. Collins Naming: College of Natural Science
- CSU-Ft. Collins Naming: College of Veterinary Medicine & Biomedical Sciences

**Report and Action on items discussed at the Real Estate Committee meeting**

Mr. Grant moved to approve the Grant of Non-Exclusive Permanent Bicycle/Pedestrian Trail Easement and Temporary Construction Easement at South Campus to the City of Ft. Collins [Mason Transportation Corridor Project] and Mr. McConathy seconded the Motion, which was unanimously approved.

Mr. Haselden moved to approve the Amended Land/Program Plan: Amend the specific conservation easement parcel to be acquired under the Forest Legacy Conservation Easement Program, replacing the Banded Peak Ranch Parcel with the Catspaw Ranch Parcel and Ms. Evans seconded the Motion, which was unanimously approved.

**Report and Action on items discussed at the Finance Committee meeting**

Mr. Scheigert said the market was stabilizing and a plan to finance Board approved projects will be presented at the June meeting. Legislation permitting the Colorado State University System (CSUS) to set up its own treasury and invest its money passed during the current session. A Plan of Action that involves the Board, System and campus personnel and an investment advisor was recommended. Board members need to be appointed to the Investment Advisory Council and oversight by the Board will be needed. The Colorado State Treasurer holds about \$300M CSUS funds that are available for investment. The Legislature increased CSUS Operating funds \$32M. Revenues and expenditures are on-track and there was Report on Pueblo Housing. Mr. Blake congratulated and thanked the legislative team for success obtaining capital construction and general funds and passing the Investment Authority legislation.

Mr. Blake moved to approve the General Contract Signing Delegation: CSU-Global Campus (CSU-GC) and CSUS and Mr. Grant seconded the Motion, which was unanimously approved.

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**CHANCELLOR'S REPORT**

**General Update**

Chancellor Penley highlighted promotional outreach activities including his speeches at Sun Microsystems and the Universidad Autonoma de Yucatan. CSU Accelerates was very successful and a similar program is scheduled for the Silicon Valley area. Participation on the Council of Foreign Relations Advisory Group for Higher Education Leaders brings attention to CSUS and Governor George Pataki noted CSU-Ft. Collins works on practical solutions to environmental issues. Dr. Penley is on the Board of the National Association of Hispanic MBA and he serves on the National Association of State University & Land Grant Schools. CSU-Pueblo and CSU-Ft. Collins are sponsors of the Allard Capital Conference in June.

He reported Donna Aurand had resigned from the Office of General Counsel and Amy Parsons is the Interim Deputy Counsel for the Ft. Collins Campus. Laurence Pendleton remains Deputy Counsel for CSU-Pueblo. Rich Schweigert is the Interim CEO of CSU-Global Campus.

**Legislative Update**

The Board; lobbyists; Andy White, Legislative Coordinator; Rich Schwiegert; Dr. Frank's and President's Garcia's staffs; the Office of General Counsel; professors and administrators coordinated to make the 2008 Legislative Session extremely productive for the CSUS. Legislation was passed that funds the Colorado Water Research Resource Institute; that ensures the quality of the composition of the Board of Directors; that allows CSUS to invest its money; and that produced line item funding for System agencies. Mr. Schweigert's work with the JBC and CDC resulted in a \$13.6M budget increase and funding for capital projects. CSUS owes a great deal for a successful session to Representatives Curry, Fischer, King and McFayden and Senators Bacon, Gibbs, Isgar, Romer, Schwartz and Shaffer and to members of the JBC & CDC.

Mr. Jones congratulated Dr. Penley and the legislative team for their success, coordination and extraordinary work. It was stressed that southern Colorado needs to be made aware of the financial and legislative advantages the CSUS affords CSU-Pueblo.

Ms. Klimczak reported that the recruitment marketing team at CSU-Pueblo, lead by Mr. Marshall, is implementing plans for Fall, 2009, and the recruitment and admission website is being redesigned. There is a concentrated television advertisement campaign for CSU-Pueblo targeting areas between Denver & Colorado Springs that emphasize academics, facilities, and athletics.

She said the CSU-Ft. Collins marketing campaign to increase awareness of CSU-Ft. Collins has been extended through June. Football is being marketed highlighting Coach

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Fairchild and promoting early season ticket sales. Coors Distributing is supplying CSU-Ft. Collins football posters and table tents for statewide distribution.

**REPORTS AND DISCUSSION ITEMS**

**CSU-Pueblo Strategic Plan**

President Garcia acknowledged Provost Russ Meyers's work preparing the Draft Strategic Plan. Comments are requested and a final Plan will be presented for Board approval. It focuses on changing the character and perception of CSU-Pueblo to one of national academic excellence by improving academics; by enhancing campus life; by increasing enrollment, retention, and graduation; by resource management, by preserving access for academically and economically deprived students; with financial sustainability; and by expanding diversity. It operationalizes stretch goals, regional economic development, preservation of its status and leadership as a Hispanic Serving Institution (HSI), and partnerships opportunities. The Plan is based on the CSUS Mission, Vision & Values modified apply to CSUP and progresses from current status on a journey of transformation and growth. Campus engagement, participation, and a culture of accountability are imperative to achieve success. Dr. Meyer said implementation based on prioritization of major goals and sub-goals, the responsible party and accountability. An implementation timeline focuses on activity, recorded progress, and allows for necessary modifications. Progress reports will be provided to the Board.

Board members congratulated President Garcia and Dr. Meyer and agreed the Plan advances the objectives and goals of CSU-Pueblo.

**CSU-Ft. Collins Outreach**

Dr. Frank said there is national movement on outreach and engagement. The duality of one person serving as Dean of Agriculture Sciences and as Provost for Outreach resulted some areas being underserved. Dr. Perryman will lead the search committee for a Dean of Agriculture Sciences has been formed and the national search will focus on one who can transfer agricultural research to the related business community. Dr. Lou Swanson was hired as Vice-Provost for Outreach. Agricultural Experiment Stations and Colorado State Forest now report to colleges associated with their mission. Deborah Young was hired to be Director and Associate Provost of CSU-Extension Office. The Colorado Water Institute has received funding and integrates statewide water resources. The Colorado Institute of Public Policy failed to obtain funding and will be closed. The Department of Continuing Education, under the directorship of Rick Simpson, has created a profit, reinvested in itself, will repay its debt and has been instrumental in forming CSU-Global Campus. The Office of Economic Development has made significant investments, stabilized technology transfer and had significant impact on Superclusters and start up companies. Under Lou Swanson, it collaborates with Extension Centers and Continuing Education on innovative programs. Jim Cooney was

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hired to direct the International program and developed an internationalization plan that resulted in CSU winning an award. The international program is energizing its contacts with Latin America and the College of Business has entered into an agreement with the Hernando DeSoto Institute for Liberty & Democracy Peru. The President's Agriculture Advisory Council provides a forum for the exchange of vital information.

Board members stressed the vital importance of hiring a Dean of Agricultural Sciences that understands and can fulfill the Board's strategic plan to ensure the quality of the College. County extension offices are vital to energizing CSUS' base and can be critical to the economic development of southern Colorado.

**CSU-Pueblo Outreach**

Dr. Meyer highlighted the international contacts with Italy, China and Poland. CSU-P outreach concentrates on regional schools, professional outreach, and other areas. A \$25,000 grant from the Packard Foundation allows general education professors to directly work with classroom teachers and helps classroom teachers design classes that prepare students for college. The Colorado writing project, a part of the National writing project, helps K-12 and college instructors promotes writing experiences in all disciplines. This program is expanding internationally and includes students from the Russian University of Leningrad. Faculty members serve on Boards and Commission in Pueblo and surrounding areas. Chemistry and Biology faculty and students work with the Water Board and Pueblo to monitor and ensure the water quality of the Arkansas River. Over 250 students are serving internships in profit and non-profit organizations. Carol Faust and the Diabetes Prevention Project are addressing a severe problem in southern Colorado. CSU-Pueblo's Independence Day Celebration brings between 15,000 and 22,000 community members to campus for a free concert, fireworks, and parking revenue benefits Sertoma club projects. The community is actively involved in the annual Ludlow massacre memorial, an important historical event, and the newly hired University archivist is working on an Ethnic History of Pueblo.

As a representative of both the CSUS and CSU-Pueblo, President Garcia is a co-chair of Governor Ritter's P-20 Task Force, an ex-officio member of the Governor's Jobs Cabinet and a WICHE Commissioner. President Garcia is a member of the national leadership team of the Hispanic Association of Colleges and Universities and has advised the Secretaries of Agriculture and Labor and the Colorado legislative delegation of the need to serve the Hispanic community. CSU-Pueblo and CSU-Ft. Collins representatives attended the HACU conference in Chicago to learn and to promote the CSUS and are actively engaged planning the HACU meeting in Denver to have a greater role in HACU.

**CSU-Global Campus Update**

Mr. Schweigert thanked Lou Swanson for his instrumental work in the creation of CSU-Global campus and introduced Robert Jones, recently hired to develop CSU-GC academic programs and to obtain accreditation. The purpose of CSU-GC is to provide a

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high quality degree completion academic program and it will not offer first and second year classes. General education applicants and students not appropriate for on-line education will be referred to the campuses. They are working with Community Colleges to direct students to CSU-GC to complete degrees. Academic product has been obtained and a facility leased. It will eventually generate revenue to augment declining state funding available to the campuses. Marketing will begin and the website will be operational on May 12<sup>th</sup>. Existing on-line educational programs have had phenomenal growth and double-digit enrollment is expected in 10 years. Staffing goals will be met by the end of Fiscal year. Three and five year strategic plans that will be presented to the Board.

Ms. Klimczak said marketing a virtual campus is critical since there are no substantive elements for prospective students to relate or observe. Marketing and advertising align with CSU-GC goals, saturate the identified market, and are planned to achieve rapid student enrollment, retention, success, and graduation. They will focus on awareness, credibility, and programs that support educational successes. CSU-GC is marketed separate from CSU-Ft. Collins & CSU-Pueblo and its symbol leverages CSU-Ft. Collins. Recruitment materials have been prepared and recruiters will attend trade shows, job fairs and work with community colleges. Outreach efforts include campus admissions offices.

The Catalogue credit hour cost for undergraduate degrees is \$449 and \$549 for graduate degree, averaging \$250 per credit hour after scholarship discounts. Mr. Spitznogle summarized expenses including the purchase of academic programs from CSUS' campuses. Release of an additional \$5M for the \$12M allotted to CSU-GC is requested to cover increasing expenses generated by enrollment and growth. The initial funding for CSU-GC is from reserves and does not affect the other campuses. Pursuant to plans, costs will break even in the first or second quarter, 2010, when an anticipated 2,000 students are enrolled. Tuition revenue will cover controlled costs. At this time, the original dedicated funding is operating as a line of credit but the borrowed money will be repaid and excess revenues will be directed to the campuses.

The Board would like to know how many hits they have at next meeting and encouraged improved communications with campuses to allay their concerns.

Mr. Grant moved and Mr. Cosyleon seconded the Motion to approve the Action Item: Update on the CSU-Global Campus: Approval of Structure, Delegation of Authority & Expenditure Authorization. Mr. Farley abstained from voting and the remaining board members voted to approve the Action Item.

Chancellor Penley thanked Bob Jones for his service to CSU-Ft. Collins and as Chair of the Faculty Counsel and recognized Lee Sommers as Interim Dean of the College Agricultural Science and head Agriculture Experiment Stations. He also introduced Aaron Levi, his Chief of Staff

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM**

**MINUTES OF THE REGULAR BOARD MEETING  
MAY 7, 2008**

**ADJOURN**

The meeting adjourned.